

A Low Carbon Technology Road Map for Indian Cement Industry



Multi Criteria Analysis

for Selection of the Sustainable Low Carbon Technologies

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Presentation Outline



- Introduction MCA
- Cement Industry & CO₂ emission
- Case Study ADB/Dalmia
 Cement
- MCA- Salient points & Conclusion



Multi Criteria Analysis - Introduction



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- Multi-Criteria Analysis (MCA) is a decisionmaking tool which establishes preferences based on an explicit set of pre-defined objectives.
- All impacts are assessed, whether they can be monetised or not, through the development of a scoring system.
- This can be used to screen, rank and short list potential options that can be appraised to identify the most optimum solution for the given set of criteria

Subjectivity reduces and transparency comes in with MCA in decision making

Sustainable Solution Pathway



Source: adopted from Hoefnagels (2018), Sustainableshipping.org (2021)

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Holistic approach provides Sustainable solution

Cement Industry & CO₂ emission



- Cement, second-most consumed product globally after potable water, for a reason: It is affordable, locally available and can be used in innumerable ways.
- Global production —> 4.2 Bn tons in 2020.
 Increase by 12-25% by 2050
- India produced over 0.32 Bn tons
- World is expected to build the equivalent of another New York City every month for the next 40 years.
- Hard-to-abate CO2 emitting industry.
 Major CO2 emission is process centric CO2

Sources: World cement 2022, Marta G. Plaza et. al 2020, McKinsey



Process-related CO2 emissions make the CO2 mitigation more challenging

Cement Industry



Potential CO₂ emissions and reductions,² GtCO₂ anually



- Cement industry, being "Hard-to-abate" CO₂ emitter, finding a sustainable CO₂ mitigation solution is a challenge
- Innovative technologies essential to mitigate CO₂
- Multiple CO₂ abatement technologies available at various Technology Readiness Level (TRL)
- Proper due diligence is a Must
- MCA considers multiple performance factors and organizational priorities and helps arrive at Most Optimum Solution in transparent and consistent manner.

Source: adopted from McKinsey (2020)



Innovative Technologies can help cement industry achieve Net zero

*CO*₂ Utilization Product Selection using MCA









Source: Bhujade R. ADB 2021

CO₂ Utilization Selection Approach



Technology Readiness Level



Graphic Sources: Refer to ADB report by Bhujade R.

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Technology

overview

- Use w/o conversion or with Conversion
- Implementation
 - Within short term
 - TRL 7+
- Fate of C
 - Carbon neutral/ -ve
- CU Potential
 - Significant/Impactf ul
- Economics
 - Sustainable





Potential to make Climate Impact



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Multiple pathways and lower TRL of Innovative technologies make product selection more challenging

CO₂ Utilization – Emerging Technology companies



Source: Issam Dairanieh, CCCU Compendium, ADB, 2020

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Investment of over \$ 18000 Mn committed by Governments, Corporates and VCs for CCU projects

Thermodynamics of CO₂



- Thermodynamics provides a quantitative measure for chemical conversion of CO2
- Energy generation from conventional fuels produces CO2 – the extremely stable compound
- Converting CO2 back to fuel or chemicals requires energy.
- Providing required energy using fossil will generate more CO2 !
- Only workable option is to use renewable energy and green hydrogen

Source: Chris Venter 2021 et. al, Brudermüller, 2019



Renewable energy and green hydrogen are key inputs for achieving Net Zero goal

CO₂ Utilization Technology maturity



Essential elements for commercialization

- Technology readiness Level (TRL)
- Policy drivers
- Market readiness

TRL of potential options:

- TRL 1–3, Research
- TRL 4–5, Pilot
- TRL 6-7, Demonstration
- TRL 8: First-of-a-kind commercial demo
- TRL 9: Actual system proven in an operational and competitive environment

Investment potential

- Triple Helix Scenario means good investment opportunity
- CO₂-based building material, Specialty chemicals
- Direct Air Capture, expected as a game changer

https://demoplants.bioenergy2020.eu/explanations.html;Issam Dairanieh, CCCU Compendium, ADB, 2020



TRL decides the timeframe for commercial deployment of the technology

CO₂ Fate - Utilization and Removal Pathways

Lock it up

Potential CO2 utilisation and removal pathways



Source: Adopted from Cameron Recycling CO2, Mega online, Feb 2020



Close pathway is ultimate solution

CO₂ Utlilization - Market potential



Source: The Global CO2 Initiative, 2017, Issam Dairanieh, CCCU Compendium, ADB, 2020

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Multi Criteria Analysis – Key steps & Methods



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- Non-compensatory methods:
 - LexiMin and LexiMax
- Aggregation-based methods. Relatively decisive
 - Weighted Sum Model
 - Analytical Hierarchy Process
- Elimination and choice expressing reality approach.
- Outranking method when qualitative data is available
- Hybrid methods Combination of Data mining/ML and MCA methods

The complexity and extent of data availability decide the type of MCA technique to be used

How Is Urea selected ? Multi Criteria Analysis (MCA)

#	Parameter	Weightage	
1	TRL (7 and above)	40	
2	Capex, INR/t CO ₂	10	
3	Opex, INR/t CO ₂	10	
4	ROI/Payback time	10	
5	Market Demand	13	
6	Electrical, kWh/t CO ₂	8	
7	Steam, GJ/t CO ₂	4	
8	Avoidance of CC	5	
	Total Score	100	

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Source: Remi Chauvy et. Al. 20

Economic parameters and TRL contribute over 70 % of the total weightage

Projects under evaluation – Tech features

#	Description	Urea	Soda Ash	Mineralization	Methanol	Algae feed	Algal Biocrude
	Process	Generic	Modified Salvay	Carbonation	Hydrogenation	Photosynthesis	PS+HTL
	Tech Status	Commercial	Commercial	Commercial/Demo	Pilot plant	Pilot plant	Pilot plant
1	TRL	9	9	8 to 9	7 to 9	5 to 8	5 to 8
2	CO ₂ purity	High purity	High purity	10-100%	High purity	10-100%	10-100%
3	Major feedstocks	NH ₃	Brine, NH ₃	Mineral/residues	H ₂	Nutrients	Catalyst
5	Market Demand	++	+ Large	Very large +++	+++	++	+++
6	Electrical Demand	Yes	Yes	Yes	Yes	Yes	Yes
7	Steam Demand	Yes	Yes	Not essential	Yes	Not essential	Not essential
8	Avoidance of CC	No	No	Possible	No	Possible	Possible
9	Unique features	Govt. subsidies on product pricing. Low GHG reduction potential	Low GHG reduction potential	High GHG reduction regulatory reqts. Double benefits: Product replacement and CO ₂ permanent removal	Low C carrier of H2 in liquid form. Wide applications as fuel/ feedstock. "Renewable power, the Key"	Effluent/non- potable water (Large water handling) Large land area (non-agri)	Additional flexibility with HTL. No drying of feed. Co-processing of different wastes possible

Source: Adopted from Bhujade R. ADB, 2021



Products shortlisted for Multi-Criteria Analysis (MCA), after preliminary screening

MCA – *Individual* Score for CO₂ Utilization projects

UREA	TRL	Сарех				
Soda Ash			Opex			
Mineralization			Payback			All the
Methanol			Mkt Demand	Elect. Reqt	J. S. S.	
Algae Feed			Ste	am		
Algae Biocrude				CO2 avoidance	1	

Source: Adopted from Bhujade R. ADB, 2021

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Urea and Mineralization are top-ranking options for short term implementation

Urea chemistry

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Technology is matured & optimized over the decades for resource optimization and process safety

CO2 Utilization Pathway Selection: Case study Summary



Technical Assistance Consultant's Report

Project Number: 52041-003 October 2021

Integrated High Impact Innovation in Sustainable Energy Technology – Prefeasibility Analysis for Carbon Capture, Utilization and Storage (Subproject 2)

Prepared by BCS Baliga, Ramesh Bhujade, Subhamoy Kar, Guido Magneschi, V Karthi Velan, Dewika Wattal, and Jun Zhang

For ADB Energy Sector Group

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Asian Development Bank

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Source: Bhujade R. ADB 2021

- Multiple CO2 Utilization pathways at various TRL
- Hundreds of publications, and technology developers claiming various benefits makes CO₂-derived product selection challenging
- Multi-Criteria analysis (MCA) helped decide most suitable CO₂ utilization strategy.
- Major criteria, as set for pre-feasibility: TRL (7 plus), Economic viability, Market potential and GHG reduction potential
- Technology pathways & products short listed:
 - Soda ash, Urea, Mineralization, Methane, Methanol, Algae,
- Products ranking through MCA and client-specific requirements (Economic details in the published report)
 - Short term: Urea, Soda ash
 - Medium term: Mineralization, Methanol
 - Long term: Algae to fuel and feed

MCA model developed by ADB consultant team can be used as a tool for screening of CO₂ utilization technologies

MCA – Salient features & Conclusion



Cement plants of future - Green & Digitally enabled



Integrated digital twin of cement plant enabling steering and optimized operations from end to end

- Subjectivity reduces and transparency comes in with MCA in decision making.
- Provides directional guidance for decision making, when there are multiple and competing options
- MCA is most appropriate for assessment of innovation technologies at lower TRL. Insufficient data at lower TRL makes decision making more challenging.
- MCA techniques are distinguished from each other principally in terms of how they process basic information. Choice of MCA type depends on complexity of the scenario
- MCA results need revisit when basis changes and significant time is lapsed after the original study

Source: Graphics adopted from McKinsey analysis, 2020

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Multi Criteria Analysis – Effective mathematical tool to combine with judgement for robust decision making



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